

Appendix 1

Renewal, Recreation and Housing Portfolio Plan

PRIORITY 1 – ECONOMIC DEVELOPMENT

To support a vision for vibrant, thriving town centres promoting industrial development to generate new income and employment opportunities

Rationale

Through delivery of a range of town centre developments, improving working and living spaces, Bromley will enhance its economic potential.

Key strategies/plans

Bromley Area action Plan
Renewal Strategy
Strategic Assessment
Management

Aligns to Building a Better Bromley

- ✓ Regeneration in the Borough through economic development and investment
- ✓ Supporting local infrastructure development
- ✓ Local plan and 15 year vision for town centre development
- ✓ Robust Asset Management

Priority 1:		Economic Development				
	Action	Detail	Measure of Success	Target Date	Lead Officer	Quarter 3 update
1	Support the vitality of Bromley Town Centre, including continued delivery of the Bromley Area Action Plan	A) Working with Countryside Properties to secure planning consent for Phase 1 of Opportunity Site G.	Planning consent for Phase 1 by Countryside secured	31-Mar-19	Kevin Munnelly	Provisional date set for consideration of the Countryside planning application 26 th March 2019.

Priority 1:		Economic Development				
	Action	Detail	Measure of Success	Target Date	Lead Officer	Quarter 3 update
		B) Prepare and serve Compulsory Purchase Order (CPO) documentation and agreed timetable for CPO Inquiry on Phase 1.	Process to commence on the securing of planning consent for the Phase 1 by Countryside	31-Mar-19	Kevin Munnelly	Bevan Brittan LLP commissioned to provide legal support in drafting the CPO authority, Order and supporting documentation. CPO timetable is dependent upon determination of planning application.
		C) Produce and secure Member approval of Bromley town centre AAP review programme	Production and approval of AAP Review (subject to the adoption of the Local Plan)	31-Mar-19	Kevin Munnelly	Work is progressing on this review in discussion with the Portfolio Holder and Ward Councillors.
		D) Complete all ground plane improvement works, delivered and let the Market Kiosks and agreed the design and procurement of the commercial units and mirrored canopies.	The works on the ground plane Market kiosks are being completed. Design agreed and procurement commenced	30-Nov-19	Kevin Munnelly	Planning permission submitted for kiosks and shops. Review of the mirrored canopies is underway. Public realm works are being redesigned to incorporate Hostile Vehicle Mitigation Safety measures at Elmfield Road junction. All works to be completed before Easter 2019
2	Support and develop the vitality of Beckenham	A) Continue to support the transition arrangements for the Business Improvement District (BID) and the newly established BID Board in	BID Team fully established and successfully managing the town centre.	Bid team fully established and operational by September 2018	John Gledhill	A BID manager was appointed for Beckenham in September 2018. The BID manager will attend and provide a progress update to the Renewal and Recreation and Housing PDS on 6 March 2019.

Priority 1:		Economic Development				
	Action	Detail	Measure of Success	Target Date	Lead Officer	Quarter 3 update
		Beckenham.				
		B) Fully completed and snagged public realm improvement scheme.	The works being completed	30-Nov-18	Kevin Munnelly	The main scheme works were completed before the end of November and initial snagging commenced. A number of granite planter and wooden seats will be installed in January 2019 and the scheme will be complete.
3	Support and develop the vitality of Orpington	A) Consult on and adopt the Orpington Town Centre renewal strategy	Production of the Renewal Strategy	31-Mar-19	Kevin Munnelly/ Mike Watkins	Initial strategy structure endorsed by the RRH PDS Committee and being consulted on with ward councillors
		B) Fully completed the public realm improvements	The works being completed	28-Feb-19	Kevin Munnelly	Due to ongoing supply chain delays the completion of the public realm scheme has been delayed until the end of February 2019 with snagging works to follow.
4	Support and develop the vitality of Penge and the borough's smaller town centres	A) Continue to support the transition arrangements for the Business Improvement District and the newly established BID Board in Penge	BID Team fully established and successfully managing the town centre.	Bid team fully established and operational by September 2018	John Gledhill	A BID manager was appointed for Penge in September 2018. The BID manager will attend and provide a progress update to the Renewal and Recreation and Housing PDS on 6 th March 2019.
		B) Fully complete public realm improvements.	The works being completed	30-Apr-19	Kevin Munnelly	Public realm improvements completed by the end of November. Shop front improvement scheme is currently bring rolled out with a targeted completion by May 2019.
5	Consider the establishment of a	Appoint consultants to undertake a	Feasibility study completed.	Dec 2018.	John Gledhill	Following a market testing

Priority 1:		Economic Development				
	Action	Detail	Measure of Success	Target Date	Lead Officer	Quarter 3 update
	Business Improvement District (BID) in Chislehurst.	<p>feasibility study for the establishment of a BID.</p> <p>Report the results of feasibility study to the RR and H PDS Committee.</p> <p>Subject to outcome of the feasibility study and RR and H PDS Committee approval, appoint consultants to develop a BID proposal and undertake a Ballot of local business rate payers on the establishment of a BID.</p> <p>Subject to a 'yes' vote for a BID from the Ballot, develop the required legal and operational arrangements and establish the new BID Team.</p>	<p>Report to R R and H Committee.</p> <p>Subject to outcome of feasibility study and ballot, establish a BID team.</p>	<p>6 March 2019.</p> <p>June 2020</p>		<p>exercise CMS were appointed in October 2019 to undertake a feasibility study to consider setting up BID in Chislehurst. A report on the outcome of the feasibility work will be considered by the Renewal and Recreation and Housing PDS on 6th March 2019.</p>
6	Consider the establishment of a Business Improvement District (BID) in West Wickham.	<p>Appoint consultants to undertake a feasibility study for the establishment of a BID.</p> <p>Report the results of</p>	<p>Feasibility study completed.</p> <p>Report to R R and H</p>	<p>Dec 2018.</p> <p>6 March</p>	John Gledhill	<p>Following a market testing exercise CMS were appointed in October 2019 to undertake a feasibility study to consider setting up BID in West Wickham. A report on the outcome of the feasibility</p>

Priority 1:		Economic Development				
	Action	Detail	Measure of Success	Target Date	Lead Officer	Quarter 3 update
		<p>feasibility study to the RR and H PDS Committee.</p> <p>Subject to outcome of the feasibility study and RR and H PDS Committee approval, appoint consultants to develop a BID proposal and undertake a Ballot of local business rate payers on the establishment of a BID.</p> <p>Subject to a 'yes' vote for a BID from the Ballot, develop the required legal and operational arrangements and establish the new BID Team.</p>	<p>Committee.</p> <p>Subject to outcome of feasibility study and ballot, establish a BID team.</p>	<p>2019.</p> <p>Aug 2020</p>		<p>work will be considered by the Renewal and Recreation and Housing PDS on 6th March 2019.</p>
7	Promote business investment and development in the borough's key commercial and industrial areas and employment priority zones	A) Complete a review of Council assets and assess the commercial opportunities for the provision of WIFI and Full Fibre networks utilizing Council assets to improve Gigabit	Production of the review	28-Feb-19	Kevin Munnelly	Scoping report due to be completed by end of February 2019.

Priority 1:		Economic Development				
	Action	Detail	Measure of Success	Target Date	Lead Officer	Quarter 3 update
		connectivity for local businesses and residents				
		B) Carry out a review of the Growth Fund and report findings and recommendations to the Executive.	Report taken to Executive	April-19	Kevin Munnelly	Scoping report due to be completed in end of February 2019. This will then inform a review of the Growth programme report to the Executive in April.

PRIORITY 2 – PROTECTION , CONSERVATION AND ENHANCEMENT OF BOROUGH

To support a vision for economic investment and development

Rationale

To provide local planning services that support, maintain and enhance the Borough

Aligns to Building a Better Bromley

Set vision for development in the Borough
 Regeneration of Borough
 Lobby GLA and other bodies to support local infrastructure development
 Excellent Council
 Quality Environment

Key strategies/plans

- ✓ Our Journey to Excellence
- ✓ Older People's Strategy
- ✓ Children and Young People's Plan
- ✓ The Roadmap to Excellence
- ✓ Housing Strategy
- ✓ Homelessness Strategy
- ✓ Corporate Parenting Strategy
- ✓ Children Looked After Strategy
- ✓ Care Leavers Strategy

Priority 2		Protection, conservation and enhancement of the natural and built environment				
	Action	Detail	Measure of Success	Target Date	Lead Officer	Quarter 3 update
1	Provide Local Planning Policy services.	<p>A) Develop-the new Local Plan which will replace the Unitary Development Plan for Bromley.</p> <p>B) Maintain the Council's planning policy position. Respond to regional and</p>	<p>Adoption of Local Plan</p> <p>Representing LBB policy position at London Plan Inquiry.</p>	<p>Winter 2018/19</p> <p>Spring 2019 (hearings rescheduled).</p>	Katie Ryde, Gill Slater	<p>Inspectors report received.</p> <p>Preparation of hearing evidence.</p> <p>On-going.</p>

Priority 2		Protection, conservation and enhancement of the natural and built environment				
	Action	Detail	Measure of Success	Target Date	Lead Officer	Quarter 3 update
		national policy changes and to external consultations. Respond to internal and external requests for planning advice	Responses made to consultations	On going		
2	Develop Local Community Infrastructure Levy (CIL) and maintain Mayoral CIL collection.	A) Consulted on the CIL Draft Charging Schedule.	Launching the 6 week consultation.	June/July 2019	Terri Holding	Viability evidence being revised. IDP evidence being updated and Programme Officer being sought in preparation for consultation.
		B) Submit the CIL Draft Charging Schedule for Examination.	Submission for Examination	Sept 2019	Terri Holding	Submission date revised to account for consultation responses.
		C) Continue to collect Mayoral CIL in line with CIL Regulations	Serviced delivered and no appeals.	Ongoing service	Gill Slater	Q2 MCIL payment made to TfL. Q3 MCIL payments collected
2i	Maintain Local Land Charges services.	Continue to maintain Local Land Charges and Common Land Registers and requests in accordance with national regulations.	Service delivered in line with Local Land Charges Act 1975 and rules 1977.	Ongoing service	Jim Kehoe	Service has been delivered in line with regulations.
2ii	Maintain Street Naming and Numbering, Local Land and Property Gazetteer services	Continue to	LBB address data service delivered.	Ongoing service	Jim Kehoe	Service has been delivered in line with regulations.

Priority 2		Protection, conservation and enhancement of the natural and built environment				
	Action	Detail	Measure of Success	Target Date	Lead Officer	Quarter 3 update
		maintain-Street Naming and Numbering and Local Land and Property Gazetteer (LLPG) records and requests in accordance with national regulations				
3	Maintain Building Control services	Continue to respond to Building Control requests in accordance with national regulations.	Service delivered in line with national regulations.	Ongoing service	Jim Kehoe	Service has been delivered in line with regulations.
4	Ensure the ongoing effectiveness of planning regulatory functions	<p>Made considered determinations of planning applications within a reasonable period of time, acknowledging national targets whilst focussing on delivering a quality outcome for the borough.</p> <p>Protected trees, listed buildings and conservation areas in the borough by improving the effectiveness of</p>	<ul style="list-style-type: none"> • Determine 60% of major applications within 13 weeks of receipt • Determine 70% of minor applications within 8 weeks of receipt • Determine 70% of other applications within 8 weeks of receipt 	Ongoing service	Tim Horsman	<p>67% of major applications determined in time</p> <p>69% of minor applications determined in time.</p> <p>80% of other applications determined in time.</p>

Priority 2		Protection, conservation and enhancement of the natural and built environment				
	Action	Detail	Measure of Success	Target Date	Lead Officer	Quarter 3 update
		planning functions by resolving cases more quickly and considering more cases of planning control.				
5	Planning Enforcement	A) Determined over 750 cases where a breach of planning control may have taken place, using the Council's Planning Enforcement Policy to guide any actions to be taken.	Number of cases determined	Ongoing service	John Stephenson	613 cases determined.

PRIORITY 3 – LEISURE, CULTURAL ACTIVITIES AND COMMUNITY SERVICES

To support a vision for enhancing leisure, cultural and community activities across the Borough

Rationale

To sustain services that promote residents health and wellbeing, including a diverse offer of leisure, cultural and community services.

Key strategies/plans

Bromley Area Action Plan
Renewal Strategy
Strategic Assessment
Management

Aligns to Building a Better Bromley

- ✓ Regeneration in the Borough through economic development and investment
- ✓ Supporting local infrastructure development
- ✓ Local plan and 15 year vision for town centre development
- ✓ Robust Asset Management
- ✓ Excellent Council

Priority 3		Enhance opportunities for leisure, cultural activities and community led services			
Action	Detail	Measure of Success	Target Date	Lead Officer	Quarter 3 update

Priority 3		Enhance opportunities for leisure, cultural activities and community led services				
	Action	Detail	Measure of Success	Target Date	Lead Officer	Quarter 3 update
1	To provide a comprehensive and efficient library service considering new ways of delivering library services in challenging financial circumstances	A) Commenced the second year of a 10 year contract with Greenwich Leisure Limited (GLL) our Service Provider to deliver Bromley Library Services under the supervision and direction of the Council. Produced ongoing evidence of performance and adherence by GLL to the contract and specification using a suite of KPIs to ensure that service levels are being maintained. Monitored the contract to encourage the Service Provider to think innovatively and continually look for ways to develop and improve the service whilst continuing to reduce operating costs and achieving value for	Service Provider delivers on KPIs in line with the Contract and Specification.	March 2019	Tim Woolgar	The first year of the contract completed successfully on 1 November 2018. The Contractor has continued delivering a quality library service in line with the contract, specification and Key Performance Indicators.

Priority 3		Enhance opportunities for leisure, cultural activities and community led services				
Action	Detail	Measure of Success	Target Date	Lead Officer	Quarter 3 update	
	money					
	B) Further explored and identified options for the upgrade and re-development of library facilities including progressing a mixed development proposal for Chislehurst Library to include retail and residential opportunities and new library facilities and a proposed shared Leisure and Library facility at the existing West Wickham Leisure Centre site. Developed Identified options for upgrading a range of libraries working alongside GLL our Service Provider	<p>Planning Application for Chislehurst site submitted by developer.</p> <p>Appoint design consultant following Executive Approval in March 2018</p> <p>Executive approval for planning application and scheme progression</p> <p>Planning Application for West Wickham site submitted by developer</p>	<p>Dec 2018</p> <p>September 2018</p> <p>October 2019</p> <p>Jan 2020</p>	Mike Watkins/ Alicia Munday	<p>Chislehurst Library - Development Agreement still to be concluded. All parties confirmed commitment and Agreement being finalised by Legal.</p> <p>A design consultant was appointed for the West Wickham development in October 2018. The consultants are producing initial design concepts and determining viability.</p>	

Priority 3		Enhance opportunities for leisure, cultural activities and community led services				
	Action	Detail	Measure of Success	Target Date	Lead Officer	Quarter 3 update
2	Establish Bromley as a destination for culture	A) Work with AECOM to submit the Outline Planning Application for Crystal Palace Park and work with the Crystal Palace Park Trust to build their capacity to take on some management and maintenance responsibilities in the park.	Outline Planning Application submitted.	Dec 2018	Lydia Lee	The team continues to work with the Trust to develop their capacity. The Outline Planning Application will be submitted following a decision on affordable housing provision. The Housing Options project board will consider how to proceed at their January meeting and a report is scheduled to the Executive in April
		B) Complete the Crystal Palace Park Improvement scheme; finish construction of the café and open to the public and monitor the recipients of grants and support them to deliver their projects.	Café is open to the public. Community Grants fund Projects are successfully delivered.	Café Construction: January 2019 Community Grants: March 2019	Lydia Lee	The café handover to Brown and Green takes place this month.. Brown and Green have been awarded the lease to operate and will now commence the fit out The Community Project Fund grants are all awarded and outstanding projects will be complete this financial year.
		C) Take part in	Take part in Heritage	March 2019 /	Lydia Lee	The team delivered Heritage

Priority 3		Enhance opportunities for leisure, cultural activities and community led services				
	Action	Detail	Measure of Success	Target Date	Lead Officer	Quarter 3 update
		national heritage and cultural events.	Open Days.	Ongoing		Open Day events and activities. This February half term the team has worked with Bromley Civic Society to deliver a family HG Wells themed trail as well as handling sessions and activities in Bromley Central Library.
		D) Finish construction and fit out of the Biggin Hill Memorial Museum and open to the public	Biggin Hill Memorial Museum opens to the public	November 2018	Lydia Lee	The fit out is complete and the museum opened on the 30 th January 2019. There was extensive positive press in the national papers and BBC television news, and the museum received over 3000 visitors in its first two opening weeks.
3	Enhance the borough's leisure facilities	A) Continue to support the proposals by Blackheath and Bromley Harriers to take over the management of Norman Park Athletics Track and for them to develop a new pavilion and community facilities.	Planning applications by Blackheath and Bromley Harriers are submitted and approved, in respect to the Athletics Track and their clubhouse in Hayes. Implementation of the proposals for the redevelopment of the Athletics Track.	Planning applications for the 2 sites to be submitted by September 2018. Planning consents for the 2 sites agreed Jan 2019. Development proposals to be started by March 2019.	John Gledhill	Planning is awaiting further information in respect to the application submitted by Blackheath and Bromley Harriers for the development at Norman Park Track. Blackheath and Bromley Harriers have yet to submit their planning application for the redevelopment of their clubhouse site in Hayes.

Priority 3		Enhance opportunities for leisure, cultural activities and community led services				
Action	Detail	Measure of Success	Target Date	Lead Officer	Quarter 3 update	
	B) Identified a suitable developer and awarded a contract for a mixed use development to include a community hub, housing and public realm work and a new gymnastics centre at Chipperfield Road, St Paul's Cray.	A suitable developer identified and contract awarded.	Report to Executive in October 2018.	John Gledhill	Proposals are being further refined by Officers.	
	C) Secure for the long term arrangements for the Councils leisure centres, golf courses and community halls.	An agreement on a long term arrangement is made between the Council and Mytime Active. If this is not attainable then proposals for a wider market testing process will be developed.	Agreement reached with Mytime Active by October 2018. Wider marketing to commence in November 2019 if agreement is not reached.	John Gledhill/ Alicia Munday	The Executive on 28 November agreed to grant to Mytime Active 40 year full repair and insurance leases for Group 1 properties, and up to 40 year leases for Group 2 properties. Lease terms are now to be finalised and any material changes will be reported back to the Executive.	
	D) Explore the medium to long term options for future theatre provision in Bromley town centre, and develop an options	The development of suitable options for the Theatre for consideration by the Executive.	Report to Executive in 2019 following completion of works.	John Gledhill	A Report was considered by the Executive on 11 th July to undertake temporary works and health and safety works at the Theatre. The works being undertaken will also consider the replacement of mechanical,	

Priority 3		Enhance opportunities for leisure, cultural activities and community led services				
	Action	Detail	Measure of Success	Target Date	Lead Officer	Quarter 3 update
		appraisal.				electrical and heating plant. The outcome of these investigations will help inform the discussions around the future of the Theatre, and a further Report will be brought back to the Executive to consider options.

PRIORITY 4 – AFFORDABLE, DECENT AND SECURE HOMES

Enable residents to access and sustain a place to live that is affordable, decent and secure.

Rationale

By maximising the supply of accommodation, promoting good quality housing across all sectors and assisting those in housing need to resolve their own housing difficulties, we will reduce demands on our housing operation services and ensure that residents are safe, protected, well supported and living within strong communities.

Aligns to Building a Better Bromley

- ✓ Supporting independence
- ✓ Supporting children and young people
- ✓ Excellent Council

Key strategies/plans

- ✓ Our Journey to Excellence
- ✓ Older People's Strategy
- ✓ Children and Young People's Plan
- ✓ The Roadmap to Excellence
- ✓ Housing Strategy
- ✓ Homelessness Strategy
- ✓ Corporate Parenting Strategy
- ✓ Children Looked After Strategy
- ✓ Care Leavers Strategy

Action	Detail	Measure of success	Target date	DLT Lead	Quarter 3 update	PH Plan
1. Increase the supply of new homes, including affordable housing	<p>A) Develop a new Housing Strategy for Bromley</p> <p>B) Seek innovative ways to secure housing by working closely with colleagues across the Council to develop and exploit opportunities for joining up housing, employment, transport and other strategies</p>	Housing Strategy launched	April 2019	Director Housing	<p>A) Housing Strategy in process of being drafted. Focus groups will be held with stakeholders. The final draft will be consulted on in March 2019.</p> <p>B) A number of options have been developed to secure new housing in Bromley:</p> <ul style="list-style-type: none"> • The Orchard and Shipman leasing contract was approved for renewal at RRH PDS in September 2018 securing existing supply. • The second phase of the property purchase programme, using Bromley land to develop new affordable housing, is in the soft market testing phase. • The full supply of 400 housing units is in the pipeline through the More Homes Bromley programme and should be in place or nearing completion by March 2019, ahead of schedule. • The Housing Transformation Board has been established to identify sites for new developments to include the supply of 400 additional units. • A development group with registered social landlords has been 	RRH

Action	Detail	Measure of success	Target date	DLT Lead	Quarter 3 update	PH Plan
					<p>established to review and improve the relationship between Housing Associations, planners and developers to increase the supply of affordable housing.</p> <ul style="list-style-type: none"> £800,000 from S106 housing contributions has been approved for grant funding for Clarion's additional affordable housing which should realise 186 units by 2021. 	
	C) Deliver the Modular Home programme	Modular Homes filled	Summer 2019	Director Housing	<ul style="list-style-type: none"> The tendering for the development and management of the modular constructed site in York Rise in Orpington is now at the evaluation and negotiation stage. The tenders are being assessed with recommendations to be made by the end of March 2019. Subject to planning consent units will be on site in November 2019. 	RRH
2. Reduce homelessness	A) Embed a new approach to managing homelessness by focusing on early intervention and gaining a stronger understanding about why some families and individuals report as homeless	<p>Reduction in homelessness applications</p> <p>Reduction in use of Temporary Accommodation</p>	April 2022 [AP]	Director Housing	<ul style="list-style-type: none"> The review of the first year of the Homelessness Strategy 2018-2023 is being prepared and priorities will be updated for 2019/20. The first Homelessness Forum was well attended by a range of agencies including representatives from various LBB departments, Housing Associations and 3rd sector partners. A number of working groups to take actions forward were implemented. The new staffing structure has been embedded. In January 2019 the Intake Team in Housing Options will take on a proactive visiting role for early intervention. The new private rented sector offer for homelessness prevention has been in place for 9 months and assisted over 100 families mitigating 	RRH

Action	Detail	Measure of success	Target date	DLT Lead	Quarter 3 update	PH Plan
					<p>£1.6m of costs.</p> <ul style="list-style-type: none"> Extracting data to meet the reporting requirements of the new legislation from the current IT system is proving problematic and meaningful data has yet to be provided. The new IT system is at the adoption and testing stage, which has raised some technical issues which are currently being resolved. Implementation is expected in Qtr1 2019/20. <p>Milestones: Qtr1 19/20 – Implementation of new IT system April-June 19 – review of initiatives relating to the Act Oct 19 – Duty to refer implemented already ahead of schedule.</p>	
	<p>B) Review the placement policy</p> <p>C) Review procurement strategy for Temporary Accommodation</p>	<p>Reduction in use of Temporary Accommodation</p>	<p>July 2018</p> <p>May 2019</p>	<p>Director Housing</p>	<p>B) Placement policy reviewed and no changes made due to implementation of the Homelessness Reduction Act.</p> <p>C) The Procurement Strategy was presented to RRH PDS in November 2018 for agreement and is being implemented. A review of the Placement Policy and Procurement Strategy for Temporary Accommodation will take place in May 2019 to take into account any subsequent case law.</p>	<p>RRH</p>
	<p>D) Launch Personal Housing Plans to include housing support and preventative solutions</p> <p>E) Maintain a rolling programme of Personal Housing Plans</p>	<p>Reduced risk of homelessness</p> <p>Reduced repeat homelessness</p>	<p>May 2018</p> <p>April 2022 [AP]</p>	<p>Director Housing</p>	<p>D) Personal Housing Plans are being carried out.</p> <p>E) The first full audit of Personal Housing Plans will take place in early 2019. The plans are now being migrated to the new IT system which will enable clients to provide updates themselves: the system will be launched on 1 April 2019.</p>	<p>RRH</p>

Action	Detail	Measure of success	Target date	DLT Lead	Quarter 3 update	PH Plan
3. Appropriate accommodation for older people	A) Develop a more strategic approach to the provision of accommodation for older people in the borough including supported accommodation, extra care housing and residential/nursing care	Older People's Strategy includes housing element	Jan 2019	Director Programmes	A new integrated Older People's Strategy (Ageing Well in Bromley) is in development with Bromley CCG. One of the anticipated outcome statements to be delivered is: My home meets my aspirations and needs.	ACH
		Housing Strategy includes older people element	April 2019	Director Housing	<ul style="list-style-type: none"> The Older People Housing Needs Survey is now underway and on track to complete by quarter 4 2018/19. An interim report was provided and the full report of over 800 responses is being compiled. A working group is reviewing Extra Care Housing. The review covers the referral process, maximising the use of Extra Care Housing for vulnerable older people and future needs for specialist housing in Bromley. Work is being undertaken with key ECH providers to review processes. 	RRH
4. Appropriate accommodation for Children in Care and Care Leavers	A) Increase net in-house foster carers B) Increase Staying Put take-up	Children Looked After sufficiency of provision	April 2022 [AP]	Director Children's Social Care	<ul style="list-style-type: none"> 29 foster carers have been recruited and are in the approval process. Accredited foster carer training opportunities are being rolled out to provide additional support to foster carers. Additional support includes a Fostering out of hours service, which started in July 2018, that will be accessible to carers weekday evenings and 9am to 10pm during Bank holidays and weekends as well as a psychologist from Coram therapeutic services who is now within the fostering service and accessible to carers. At the end of December 2018, 20 care leavers were living with families under the Staying Put arrangements. 	CEF
		Effective in-house Fostering offer Increase in Care Leavers living within families				
	C) Develop a procurement framework for Care Leavers accommodation	Ensure good quality and suitable accommodation and support Reduction in the average cost of Care Leavers placements				

Action	Detail	Measure of success	Target date	DLT Lead	Quarter 3 update	PH Plan
5. Appropriate accommodation for children and adults with special educational needs and/or disabilities (SEND)	A) Review how the Disabled Facilities Grant (DFG) is used across the borough	Effective use of DFG	April 2020	Director Housing	<ul style="list-style-type: none"> Responsibility for the DFG is currently with the Director of Environmental Services. The Housing Occupational Therapist is working closely with colleagues to ensure the best use of the DFG grant. 	RRH
	B) Increase Shared Lives take-up	<p>Expanded Shared Lives programme</p> <p>Increase in number of vulnerable adults living with families</p>	April 2022 [AP]	Director Adult Social Care	<ul style="list-style-type: none"> At December 2018 there were 36 carers providing 33 long term placements and one emergency placement, 8 carers providing 16 respite placements as well as 2 day support placements which compares well with other Shared Lives schemes in neighbouring local authorities. Adult Social Care is learning from the work undertaken by the Fostering Team to recruit carers to the service. A programme of new and different ways of advertising, including social media, is being carried out. 	ACH

	Action	2017/18	Target	2018/19 Qtr 1	2018/19 Qtr 2	2018/19 Qtr 3	2018/19 Qtr 4
4.1	Number and % of homeless prevention (as this indicator is being measured differently from previous years there are no figures for 17/18 or targets. Data will be available in Qtr 2)	N/A	N/A	N/A	N/A	N/A	
4.2	Proportion of households in Nightly Paid Accommodation as % of total in temporary accommodation	59.7%	60%	61%	61%	61%	
4.3	Number of families with dependent children in shared accommodation (including B&B and shared annex) over 6 weeks	0%	0%	0%	0	0%	